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Supplemental Materials

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Effects of Spin-Orbit Coupling

In order to investigate the impact of the heavy-atom effect on the calculated reaction path, spinorbit coupling (SOC) has been calculated as a correction to the ground state energy. These corrections, derived from single-point calculations using the ORCA 5.0.3 quantum chemistry program¹, are presented in Table S1. For this purpose, an all-electron approach was necessary as opposed to the use of effective core potential to describe the core-electron of the heavy-atoms.

In the calculation, the PBE0 hybrid functional² and D3(BJ) dispersion correction^{3,4} were employed. The scalar relativistic effects were accounted for using the zeroth-order regular approximation^{5,6} (ZORA) and the relativistically recontracted ZORA-TZVP basis set⁷ was applied to hydrogen, boron and carbon atoms. The segmented all-electron relativistically contracted SARC-ZORA-TZVP basis set^{8,9} was applied to zirconium and hafnium centers. The structures were not re-optimized. Ten singlet and ten triplet excited states were calculated with linear-response time-dependent density functional theory¹⁰ (LR-TDDFT) using the closed-shell ground state as the reference state. The spin-orbit coupling operator was calculated by the SOMF-(1X)¹¹ approach implemented in ORCA. The RIJCOSX algorithm was used throughout to accelerate the calculations.

It was observed that the spin-orbit coupling was trivial to the reaction path. Despite some inconsistencies arising from the use of a different method and the fact that the geometries were not reoptimized, it is reasonable to conclude that the inclusion of spin-orbit coupling does not significantly alter the favored reaction paths identified in the main text.

| SOC correction | cm ⁻¹ | kcal·mol ⁻¹ |
|----------------|------------------|------------------------|
| CpHf-1a | -7.7 | -0.022 |
| CpHf-1a-TS-2a | -19.4 | -0.055 |
| CpHf-1b | -45.6 | -0.130 |
| CpHf-2a | -40.0 | -0.114 |
| CpHf-2a-TS-2f | -69.7 | -0.199 |
| CpZr-1a | -0.6 | -0.002 |
| CpZr-1a-TS-2a | -1.2 | -0.003 |
| CpZr-1b | -2.9 | -0.008 |
| CpZr-2a | -2.6 | -0.007 |
| CpZr-2a-TS-2f | -3.9 | -0.011 |

| SOC correction | cm ⁻¹ | kcal·mol ⁻¹ |
|----------------|------------------|------------------------|
| CpZr-2a-TS-3a | -3.1 | -0.009 |
| CpZr-2f | -1.0 | -0.003 |
| CpZr-3a | -4.6 | -0.013 |
| Hf-1a | -0.2 | -0.001 |
| Hf-1a-TS-2a | -23.3 | -0.067 |
| Hf-1b | -53.7 | -0.153 |
| Hf-2a | -44.6 | -0.127 |
| Hf-2a-TS-2f | -47.3 | -0.135 |
| Hf-2a-TS-3a | -76.3 | -0.218 |
| Hf-2f | -13.5 | -0.039 |

| SOC correction | cm ⁻¹ | kcal·mol ⁻¹ |
|----------------|------------------|------------------------|
| Hf-3a | -104.3 | -0.298 |
| Zr-1a | 0.0 | 0.000 |
| Zr-1a-TS-2a | -1.7 | -0.005 |
| Zr-1b | -3.4 | -0.010 |
| Zr-2a | -2.8 | -0.008 |

| SOC correction | cm ⁻¹ | kcal·mol ⁻¹ |
|----------------|------------------|------------------------|
| Zr-2a-TS-2f | -3.4 | -0.010 |
| Zr-2a-TS-3a | -4.5 | -0.013 |
| Zr-2f | -1.0 | -0.003 |
| Zr-3a | -5.6 | -0.016 |

Table S1. Spin orbit coupling corrections to the ground state energy of selected geometries.

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Figure S1: Reaction map of the tetrakis complex. M = Zr, Hf.



Figure S2: Reaction map of the cyclopentadienyl complex. M = Zr, Hf.



Figure S3: Reaction coordinate diagram of the initial reactions of all $Zr(BH_4)_4$ pathways. All enthalpies were calculated at 298.15 K.



Figure S4: Reaction coordinate diagram of the low energy pathway of $Zr(BH_4)_4$ reactions. All enthalpies were calculated at 298.15 K.



Figure S5: Reaction coordinate diagram of the high energy pathway of $Zr(BH_4)_4$ reactions. All enthalpies were calculated at 298.15 K.



Figure S6: Reaction coordinate diagram of the initial reactions of all CpHf(BH₄)₃ pathways. All enthalpies were calculated at 298.15 K.



Figure S7: Reaction coordinate diagram of the low energy pathway of $CpHf(BH_4)_3$ reactions. All enthalpies were calculated at 298.15 K.



bidentate = **CpHf-3e** (lose H_2)

Figure S8: Reaction coordinate diagram of the high energy pathway of CpHf(BH₄)₃ reactions. All enthalpies were calculated at 298.15 K.



Figure S9: Visualization of CpHf-2f structure - note gauche conformation of the B_2H_6 ligand.



Figure S10: Visualization of **CpHf-2i** structure. Note eclipsed conformation of B_2H_6 ligand.



Figure S11: Reaction coordinate diagram of the initial reactions of all $CpZr(BH_4)_3$ pathways. All enthalpies were calculated at 298.15 K.



Figure S12: Reaction coordinate diagram of the low energy pathway of CpZr(BH₄)₃ reactions. All enthalpies were calculated at 298.15 K.



Figure S13: Reaction coordinate diagram of the high energy pathway of $CpZr(BH_4)_3$ reactions. All enthalpies were calculated at 298.15 K.